



Green Bank Congress, Tokyo
October 2016

Topics



- Who We are and what impact is the Connecticut Green Bank making
- Who is Being Left Behind what are the issues and market segments that aren't being served
- Strategies to Address how are we "scaling-up" our impact to accelerate growth for solar and energy efficiency in the low to moderate income market segment
- <u>Lessons Learned</u> and insights, recommendations



Who we are & the Impact we are Making

Who is the CT Green Bank?





Help ensure Connecticut's energy security and community prosperity by realizing its environmental and economic opportunities through clean energy finance and investments.



Support the Governor's and legislature's energy strategy to achieve cleaner, cheaper and more reliable sources of energy while creating jobs and supporting local economic development

Connecticut Green Bank



About Us

- Quasi-public organization created 2011 successor to the
 Connecticut Clean Energy Fund
- Focus finance clean energy (i.e. renewable energy, energy efficiency, and alternative fuel vehicles and infrastructure)
- Balance Sheet approximately \$130 million in assets
- Support supported by
 - a \$0.001/kWh surcharge on electric ratepayer bills (~ \$10 per household / year) ... approximately \$27-30 MM a year
 - A "Carbon Tax" ... approximately \$5 MM a year for renewable energy
 - Portfolio Income ... approximately \$2 \$3 million / year
 - Private capital, private foundations, US Govt competitions (i.e. SunShot Initiative) and non-competitive resources (i.e. ARRA-SEP)

What are Green Bank **Products and Programs**



Incentives

Green Bank Capital

Project





Co-Investment

Green Bank Capital

Project

Private Capital



Credit Support

Senior Private Capital

Green Bank Credit **Enhancement**

Project

Aggregation & Warehousing

Project

Green Bank

Origination

Private Purchase of Portfolio







Connecticut Green Bank



Accelerate Green Energy Deployment

	FY 2000- FY 2011 (CCEF)	FY 2012- FY 2016+ (CGB) ¹
Model	VC and Subsidy	Financing
Years	11.00	5.25
Energy (MW)	43.1	208.2
Investment (\$MM)	\$349.2	\$1 <u>Billion</u>
Leverage Ratio	1:1	3:1 to <u>11:1</u>
% of Funds as Loans	10%	50%

Deploying <u>more</u> green energy at a <u>faster</u> pace while using ratepayer-taxpayer resources <u>responsibly</u>

REFERENCES

^{1.} Approved, closed, and completed transactions



Who is Being Left Behind

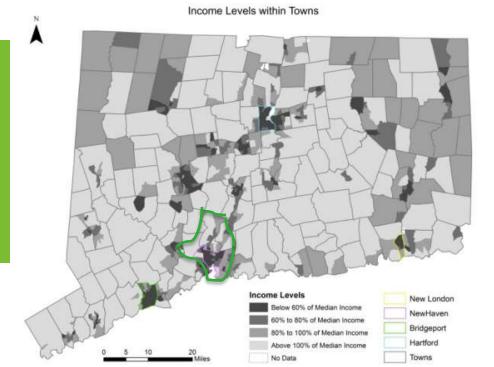
CT Low-to-Moderate Income Market By the Numbers



Income Level by AMI Band	# Census Tracts	Tract Households	% of Households	Tract Owner Occupied Households	% OO HHs in AMI Band	Tract Renter Occupied Households	% Rental HHs in AMI Band	Average 2010 Tract Median HH Income
<60% AMI	166	224,393	17%	66,067	29%	158,326	71%	\$32,804
60%-80% AMI	118	216,437	16%	114,600	53%	101,826	47%	\$52,657
80%-100% AMI	137	231,014	17%	158,812	69%	72,202	31%	\$66,543
100%-120% AMI	160	278,174	21%	218,664	79%	59,510	21%	\$78,522
>120% AMI	246	406,185	30%	354,889	87%	51,296	13%	\$117,136
Grand Total	833	1,356,206	100%	913,043	67%	443,163	33%	\$74,522

Low Income = 80% AMI or lower, 1/3 of total or 440,000 households, 40% are homeowners

Moderate income – 81%-100% AMI, 17% of total or 230,000 households, 70% homeowners

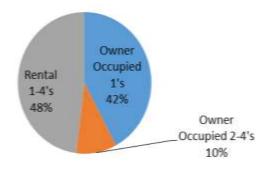


Residential 1-4 Sector By the Numbers



Low Income Housing Types

(305,000, 27% of Single Family Units)



Connecticut Population - 3,592,000

Total Housing Units – 1,356,000

Total Residential 1-4 Units – 1,125,000 (83%)

% Low Income in 1-4 Units - 27% (305,000)

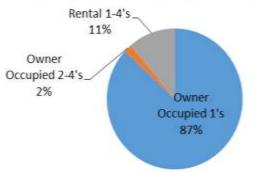
Moderate Income Housing Types

(190,000, 17% of Single Family Units)



Non-LMI Housing Types

(630,000, 56% of Single Family Units)



Multifamily Sector By the Numbers



Low Income Property Size

(134,000, 58% of Total Multifamily Units)

Connecticut Population - 3,592,00

Total Housing Units – 1,356,000

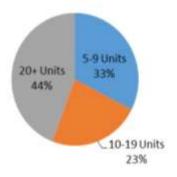
Total MF (5+) Units – 240,000 (17%)

% Low Income in MF Units – 134,000 (58%)



Non-Low Income Property Size

(96,000, 42% of Total Multifamily Units)



Low-to-Moderate Income Residential Properties: Old and Aging (In Place)





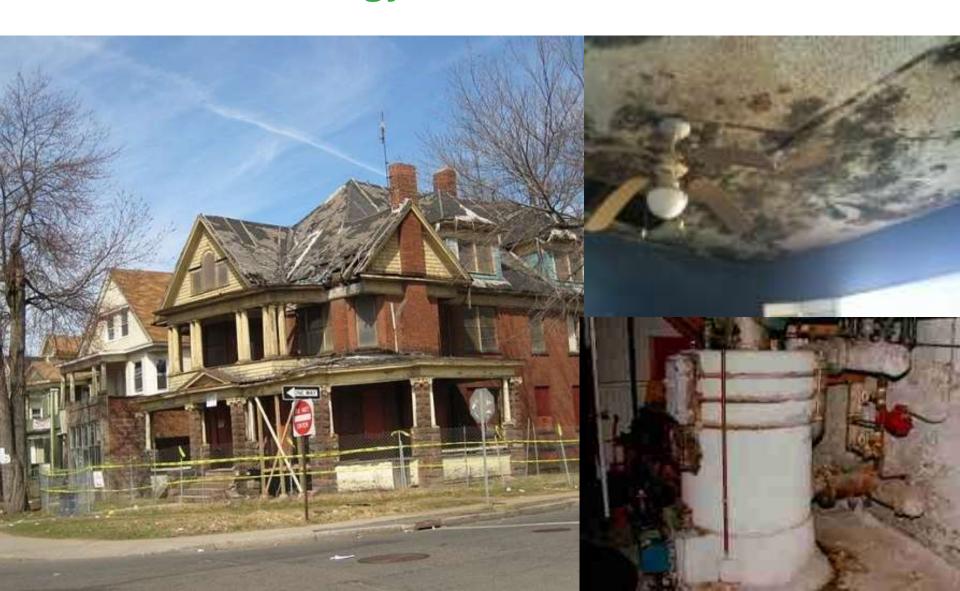
3 in 4 homes built before 1979:

- 25% of housing units in CT were built prior to 1939;
 50% were built from 1940-1979
- Many properties are in need of significant capital improvements

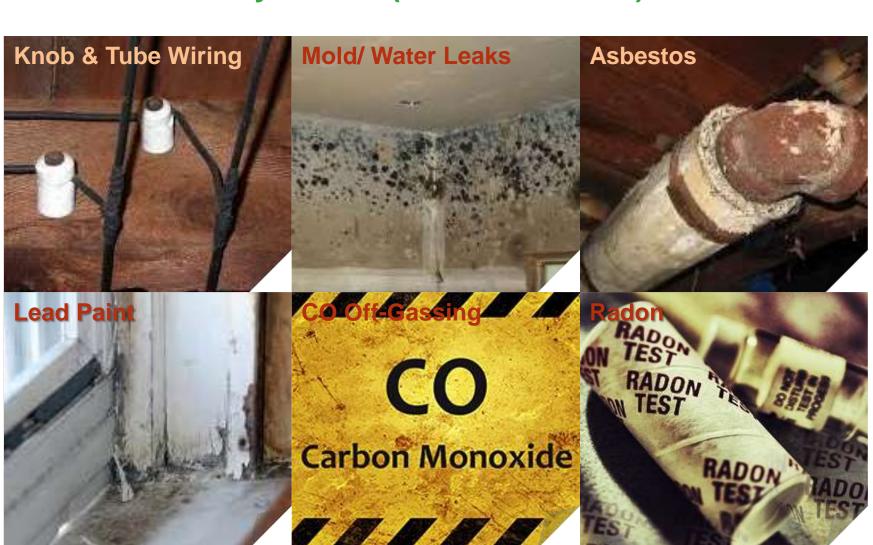
Low income households are concentrated in older properties that are in poor condition, including many multifamily units.

Older Housing Stock is NOT Just about Energy!





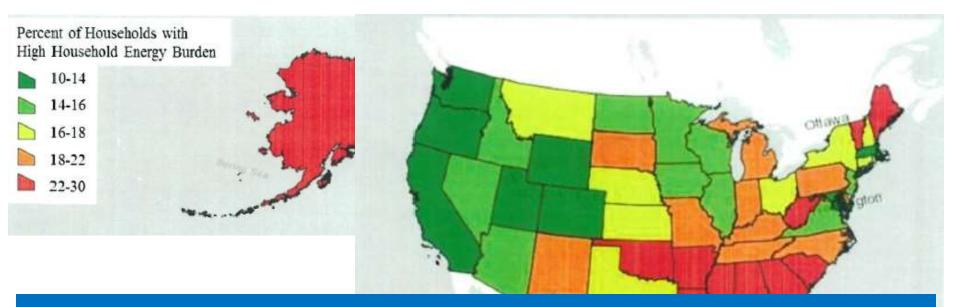
Older Housing Stock Health and Safety Issues (25-40% of units)



CONNECTICUT

Low Income Households Suffer High Energy Cost Burden





Connecticut's Energy Affordability Gap is strikingly high – forcing vulnerable residents to make tough decisions around basic needs:

> Trading off paying utility bills with food, medicine, rent/mortgage, clothing, school supplies

More than half our low income residents have a "high" energy burden

> Majority are well over the target of 6% of income spent on energy

Potential to save \$500+ per unit a year

Public/affordable multifamily housing 8x higher energy intensity than market rate



LMI Portfolio and Strategies – Under Way

Goal of Our LMI Work



At the organization level, we've adopted a new 4th goal:

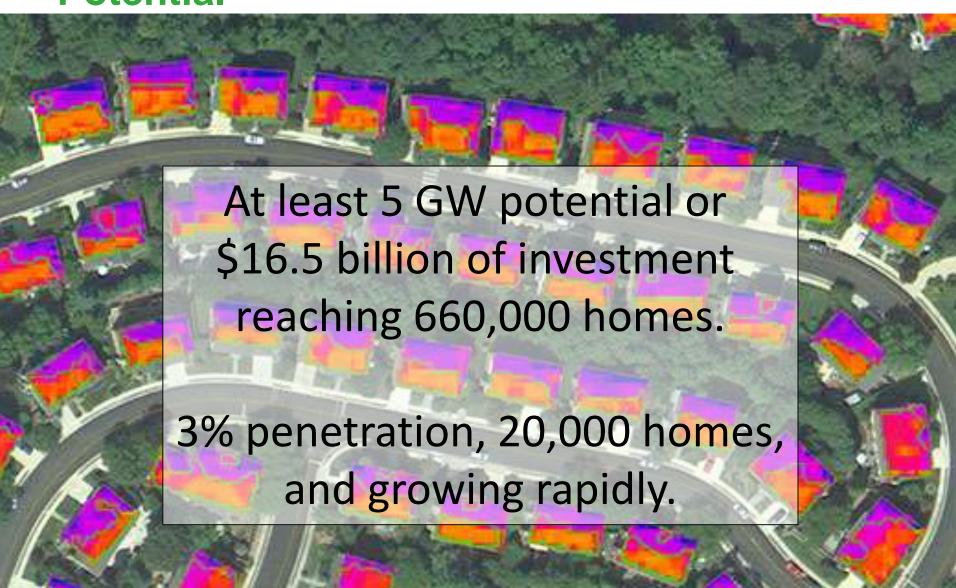
➤ To support affordable and healthy buildings in low-to moderate income and distressed communities by reducing the energy burden and addressing health and safety issues in their homes, businesses, and institutions.

For the residential sector our operating principles are to:

- Reduce the clean energy affordability gap for low to moderate income residents, bringing their energy burden as a percent of household income in line with national targets for household energy spend and on par with what more affluent households spend in the state.
- Ensure low to moderate income communities aren't left behind and have access to the same clean energy future that higher income communities do.

Residential Rooftop Solar PV Potential





Residential Solar PV in CT Deployment by Area Median Income



Census Tract Income Level (AMI)	# of Census Tracts	Tract Households	# of Projects	Installed Capacity (kW)	Projects per 1,000 Households	Watts/ Tract Households
Less than 60%	166	224,393	1,015	6,115	4.5	27.3
60-80%	118	216,437	1,976	13,390	9.1	61.9
80-100%	137	231,014	3,312	23,754	14.3	102.8
100-120%	160	278,174	5,552	41,907	20.0	150.7
More than 120%	246	406,185	8,279	65,766	20.4	161.9
Total	827	1,356,203	20,452	153,500	15.1	113.2

For LMI to reach non-LMI market penetration, solar PV deployment in less than 60% AMI, 60-80% AMI, and 80-100% AMI, projects/1,000 households <u>would have</u> to increase by approximately 4.5 times, 2.2 times and 1.4 times respectively



Residential 1-4 Owner Occupied Low Income Portfolio











- Residential Solar Investment Program
- Low-to-Moderate
 Income Performance
 Based Incentive for
 Third Party Owners
- More than double Step 9 incentive
- Income screen of 100% AMI or lower

- \$27 MM Solar for All campaign
- Solar Lease and Energy Efficiency Energy Services Agreement
- HES or HES-IE leveraged
- Alternative underwrite
- Community partnerships

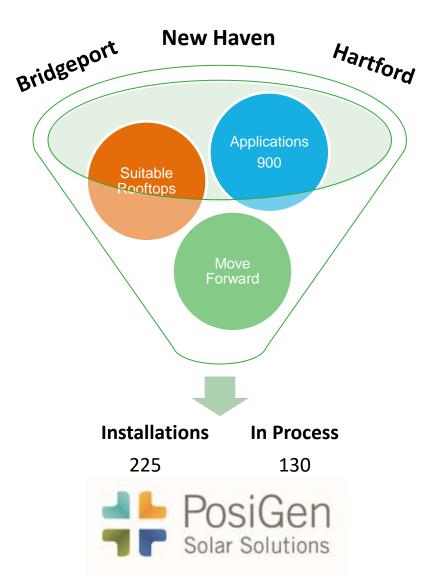
- Low interest
- Unsecured loan
- 40+ measures
- 580+ FICO (through CDFI)
- 25% of loan for health and safety upgrades







PosiGen Solar for All Campaign





- <u>Target</u> 1,000 participating households for
 6.00 MW of solar PV deployment
- Solar PV Progress 225 installations in 9 months for 1.43 MW of solar PV deployment
 - √ \$55-\$70 solar PV lease payment/month for 20 years
 - √ 65% of contracts are LMI

Energy Efficiency Progress

- √ 100% of households installing solar PV undertake HES or HES-IE
- √ 64% of households also undertake "deeper" energy efficiency projects (e.g., insulation, thermostats, etc.) through \$10 ESA payment/month for 20 years



 Jobs – 33 hired in 2015, 19 additional in 2016 and 30 more planned

Multifamily Portfolio





We help multifamily housing building owners:



Save money on energy



Increase property value



Improve occupancy rates



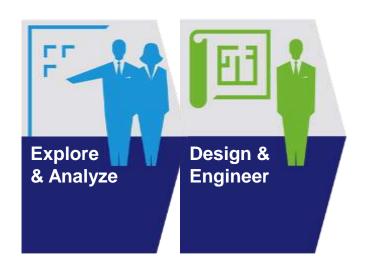
Improve comfort and safety



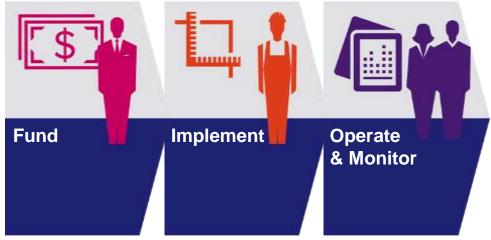
Multifamily Energy Upgrades Resources throughout the Process



Pre-Development Financing



Project Development Financing



Pre-Development Resources

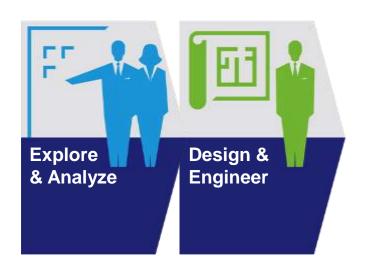
GREEN BANK

In partnership with:



MacArthur Foundation

Pre-Development Financing



Sherpa Loan

- · Designated service provider
- Standardized process and fee schedule



Navigator Loan

- Client managed contractor(s)
- Customized technical services



Announcing...Benchmark CT

Brought to you by CHFA, Green Bank and WegoWise

Energy Upgrade Financing



Project Development Financing



LIME Affordable Low Income

Low Income
Multifamily Energy



C-PACE

Market-rate
Commercial Property
Assessed Clean Energy



SOLAR

Solar projects only
Commercial solar lease



Coming Soon...Gap Financing

2+% rate, 12-15 year terms, layer with other funding, use for health & safety measures or to bring good projects across finish line



Lessons Learned

Don't Go It Alone!



We work with state and federal agencies to align policies, programs, standards:











We work with utilities and CT **Energy Efficiency Fund to align** incentives for energy upgrades:



We pilot strategies to provide technical assistance and drive demand for affordable multifamily upgrades:







We work with a range of partners to provide low-cost financing solutions for key low income market segments with appropriate credit policies:







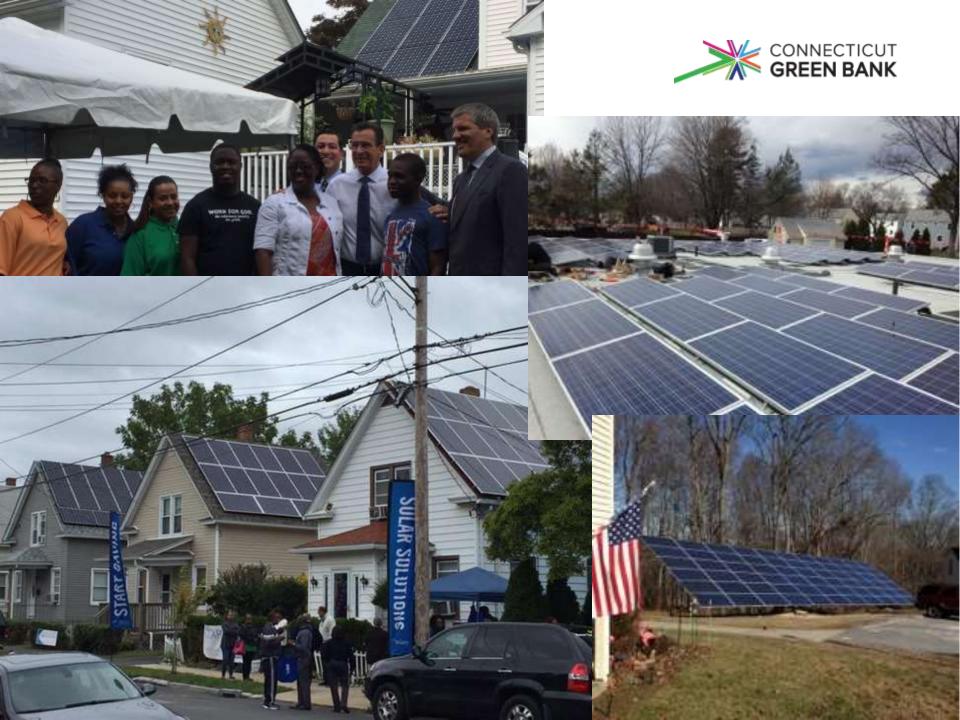




Parting Thoughts



- Need to have a long horizon, analyze your market, sequence strategies, and invest for long term
- Don't assume low-to-moderate income residents don't want solar!
- Don't assume just because uptake in LMI markets is low that the product is wrong (though it might be...)
 - Need <u>targeted outreach/marketing</u> and <u>contractors serving these</u> <u>markets</u>
- LMI residents are not correlated with bad credit!
 - But... they are much more likely to assume their credit is bad, and therefore not even apply for financing
 - Alternative underwriting strategies can be a big help
- Consumer protections and education are a must
 - Especially with LMI, and even more <u>especially with LMI seniors</u>
- Don't underestimate the power of solar to transform communities and spark a wave of pride and revitalization
 - What does that mean for siting of community solar?





Thank you!

Questions?

Bert Hunter
EVP & Chief Investment Officer
Connecticut Green Bank
T 860-257-2174 | M 203-918-0013 | F 860-563-4877

845 Brook Street, Rocky Hill, CT 06067 300 Main Street, Suite 400, Stamford, CT 06901 bert.hunter@ctgreenbank.com ctgreenbank.com